BIG IDEAS WORKSHOP





PURPOSE

The Big Ideas Workbook (Meeting-in-a Box) will help provide feedback on big ideas for how the General Plan can meet and accomplish the community vision for Millcreek. Your input will be used to inform the first draft of Millcreek Together, to be released for public review and comment in Summer 2018.

Millcreek Together began with listening to the community. The community shared their values through an online visioning survey, public open houses, stakeholder interviews, the Envision Committee, and numerous other community events, including Venture Out, Millfreaks in the Park, and more to inform the community vision. Using the community's vision and supporting data as a basis, this series of opportunities will provide the chance for the community to think big.

Throughout Phase 3: Opportunities and Choices of the planning process, we invite the community to provide feedback to refine these big ideas, share your priorities, and begin to discuss ways to implement your recommendations.

Return your workbook by:

Email to Krissy Gilmore at kgilmore@logansimpson.com

Mail or Deliver to: Francis Lilly, AICP, Planning Director Millcreek 3330 South 1300 East Millcreek, UT 84106

You can also complete the workbook online at

millcreekgeneralplan.com

DIRECTIONS

CONTENTS

Name:

Email:

Read through the workbook and think about each big idea. Rate them on the provided scale. What big ideas resonated with you? Of the big ideas that resonated with you, please help expand on those big ideas in the comment section by letting us know your ideas to make it happen, what you like, and what you don't like about that idea. Also consider the corresponding key questions with each section. (Note: some questions may encourage you to draw you ideas on the corresponding maps provided in the map package).

You do not have to fill out every section or answer every question of the workbook and may focus on subjects and sections that interest you. Any input you provide us will be greatly valued and used to inform the plan.

<u>Vision Statements</u>	2
Key Information to Consider	3
Unique Neighborhoods	8
Enhanced Culture	10
Enhanced Connectivity	12
Outdoor Lifestyle	<u> 16</u>
Health and Sustainability	18
Vibrant Gathering Places	20
Enhanced Economy	22

Thank you for participating!

Our Community Vision

Review the full Vision Document at millcreekgeneralplan.com.

Unique Neighborhoods

"Millcreek is a City of proud, stable, and emerging unique neighborhoods grounded in a variety of home types, vibrant gathering areas, and access to quality community amenities."

Thriving Economy

"Millcreek's economic diversity thrives by being inviting, supporting local businesses, attracting an innovative and adaptive workforce, investing in amenities that promote a better quality of life, and encouraging a range of business sizes and types."

Vibrant Gathering Places

"Millcreek's centers are the heart of community activity characterized by walkability, unique spaces, commercial areas, and a community character anchored in its neighborhoods."

Enhanced Connectivity

"Millcreek strives to offer a range of pedestrian, bicycling, transit, and vehicle transportation choices through a cohesive network of safe and reliable streets and trails that connect all residents to their destination."

Thriving through Health and Sustainability

"Millcreek supports environmental and human health by providing access to local food, active transportation options, improved local water and air quality, and other sustainable practices for future generations."

Outdoor Lifestyle

"Millcreek is the gateway to recreation with opportunities from the Wasatch Mountains to the Jordan River, including majestic views of the mountains, expansive parks, and accessible trails, creeks, and open spaces."

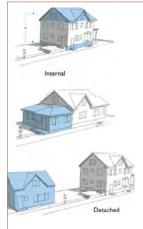
Enriched Culture

"Millcreek promotes the arts, culture, and education as essential parts of an engaged community and life-long learning."



Key Information to Consider

The following information was provided at the workshops to inform the discussion.



What are Accessory Dwelling Units (ADUs)?

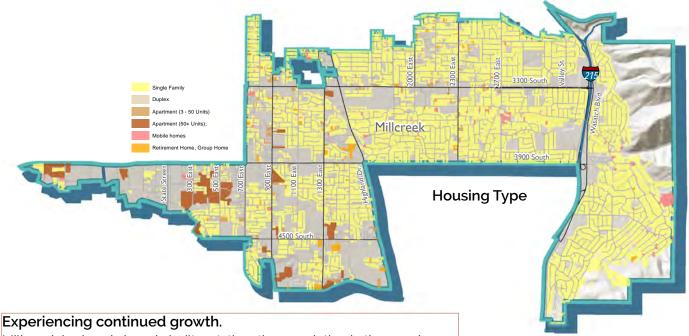
An accessory dwelling unit is having a second small dwelling right on the same grounds, or attached to or inside, your regular single-family house, such as:

- an apartment over the garage
- a tiny house (on a foundation) in the backyard
- a basement apartment

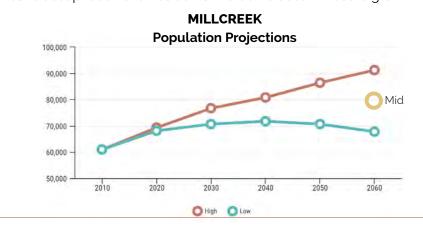
ADUs can provide affordable housing choices for singles and seniors, and increase residential density without dramatically altering neighborhood fabric. Regulations would need to consider parking impacts, infrastructure requirements, and overall neighborhood compatibility.

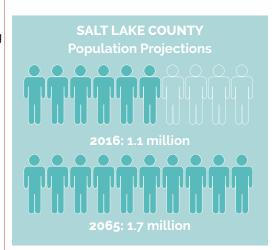
Affordability

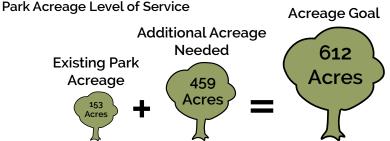
Although Millcreek has a fairly diverse inventory of housing types, there is a significant lack of units affordable to households below 50 percent of the Area Median Income of \$73,800 (AMI) and an excess of units affordable to households above 80 percent of the AMI, indicating that many low- to moderate-income households are living in units that are not affordable.



Millcreek is already largely built-out, thus the population in the area has remained fairly constant in past years. However, growth pressures within Salt Lake County are expected to be intense in the coming years requiring cities to accept additional residents in order to accommodate growth.



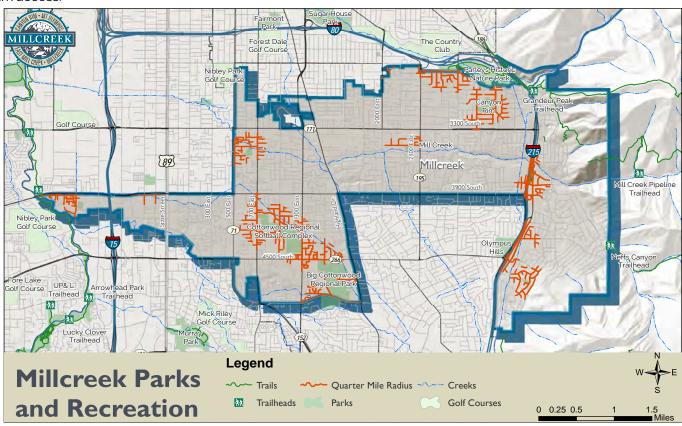




Millcreek currently has 153 acres of park open space within City limits. This acreage mostly comes from Big Cottonwood Regional Park and Softball Complex (138 acres total) and other smaller parks and grass fields from local schools. This total acreage equates to about 2.5 park acres per 1,000 people with the national standard being 10 acres per 1,000, translating to a deficit of 612 acres. Somewhat more important than the number of acres of parkland is the access residents have to open space within a 1/4 mile of their home. As shown below in red, very little of the City has walkable park access.

Is there adequate demand for a swimming pool?

According to the Salt Lake County 2015
Parks and Recreation Master Plan, development standards for outdoor swimming pools or water playgrounds are 1 per 75,000 population with a 3-mile service radius. When considering the nearby swimming pools and projected population growth, there is currently adequate supply based on SLCo standards until 2030. SLCo does identify a need for a water playground/splash pad based on increased public popularity and demand.





How do we fund additional parks?

If the City would like to boost its parks and recreation inventory to ensure it can meet current and future demand, it needs to make significant investments. The City does not have to be the only one providing these services and facilities—they can be county or school-district projects, or joint ventures. A number of sources to fund parks including the general fund, Community Development Block Grants (CDBG), land donations, volunteer contributions, grants, and land dedications from developers should be explored. The City should also consider instituting a parks impact fee for new development, and pursuing funding from partners, such as the County's ZAP taxes. Impact fees can only be used in the areas or projects where new development occurs.



What are Complete Streets?



Complete Streets are streets for everyone. They are designed and operated to enable safe access for all users including pedestrians, bicyclists, motorists, and transit riders of all ages and abilities. There is no singular design prescription for Complete Streets; each one is unique and responds to its community context. A Complete Street may include: sidewalks, bike lanes (or wide paved shoulders), special bus lanes, comfortable and accessible public transportation stops, frequent and safe crossing opportunities, median islands, accessible pedestrian signals, curb extensions, narrower travel lanes, roundabouts, and more.

What is a sidepath?

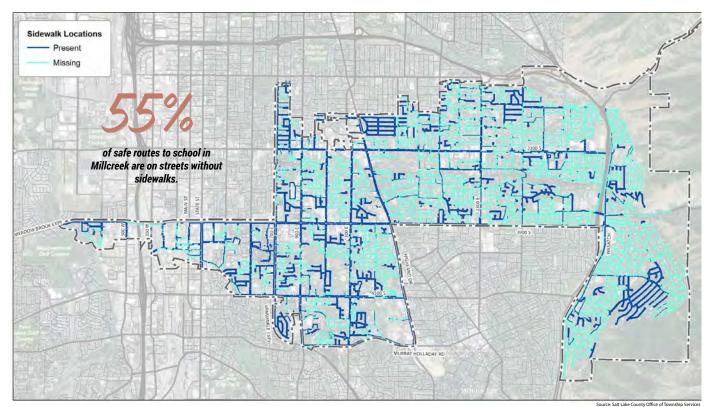
A sidepath is a two-way shared-use path that is physically separated from motor vehicle traffic and used by bicyclists, pedestrians, and other non-motorized users. Sidepaths are a type of shared-use path constructed parallel to existing streets within the right-of-way.



What is a protected bikeway?

Separated bike lanes are an exclusive bikeway facility type that combines the user experience of a shared-use path with the on-street infrastructure of a conventional bike lane. They are physically separated from motor vehicle traffic and distinct from the sidewalk.





Present and Missing Sidewalks

SOURCE: 2015 Walk Millcreek Manual

What are Impact Fees?

An impact fee is a one-time charge imposed on development to build facilities that are designed to offset the burdens created by that development. Growth in the form of new homes and businesses requires expansion or enlargement of public facilities to maintain the same level and quality of public services for all residents of a community. Impact fees help fund expansion of public facilities necessary to accommodate new growth.

What are Community Reinvestment Areas (CRAs)?

CRAs are the newest public tax increment financing tool that aims to assist with financing redevelopment activities from real and personal property taxable value increases. They are a flexible tool which can be used to achieve a number of redevelopment criteria. Typically, they are used to remove urban property blight, add new jobs, or develop vacant land.

Redevelopment Tools 101

Financing Tool	Brief Description
Tax Abatements	Reduction or deferment of tax obligations
Community Development Block Grant (CDBG) Funding	Federal program administered by local governments for community development activities to benefit low-to moderate-income people
Tax Increment Financing (TIF)	Financing tool that leverages projected tax revenue to pay upfront development costs (e.g. infrastructure)
New Market Tax Credits	Federal program that awards federal tax credits to development entities for projects located in under-served communities

Town Center: Envisioned to be the largest "center" with City Hall and supporting amenities, entertainment and cultural opportunities, residential, and retail.

Urban Center: Higher density residential with supporting commercial and offices uses. Provides amenities for residents and visitors.

Village Center: Provides small scale commercial and amenities for residents and nearby neighborhoods.

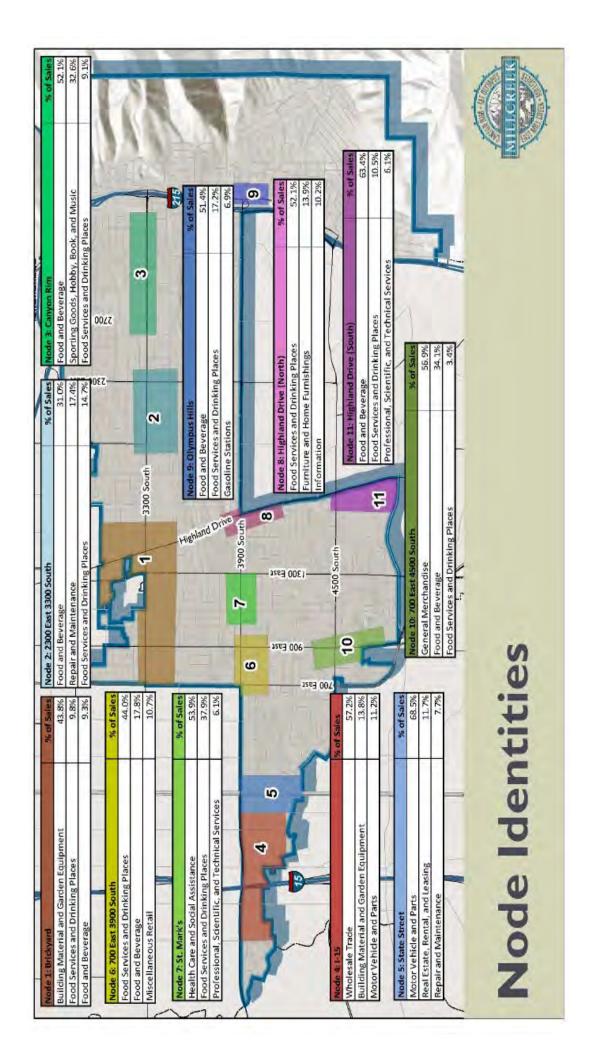
Sales Leakage

	2016 Leakage	2016 Capture
Motor Vehicles and Parts Dealers	-\$110,100,478	37.6%
Furniture and Home Furnishings	-\$17,200,644	37.4%
Electronics and Appliance Stores	-\$17,200,644	32.2%
Building Material/Gardening Equipment	-\$19,968,729	75.7%
Food and Beverage Stores	\$48,002,928	138.8%
Health and Personal Care	-\$10,134,804	33.9%
Gasoline Stores	-\$22,713,499	27.8%
Clothing and Accessories	-\$45,848,559	9.3%
Sporting Goods, Hobby, Book, Music	\$14,502,521	148.1%
General Merchandise	-\$114,907,081	36.3%
Misc.	-\$19,435,387	57%
Performing Arts, Spectator Sports	-\$16,562,102	0.9%
Museums	-\$10,427,981	0%
Accommodation	-\$47,596,316	0.3%
Food and Drinking Places	-\$66,528,157	48.0%
Repair and Maintenance	-\$15,363,051	54%
Personal and Laundry	-\$4,702,522	52.6%



Retail leakage occurs when local people are spending more for goods than local businesses sell, usually due to people traveling to a neighboring town to buy goods.





Unique Neighborhoods

WHAT WE'VE HEARD...

- That not everyone has access to the type of housing that meets their needs.
- Concerns about the rising cost of housing.
- Concerns about loss of neighborhood character.



What can we do?

1. Identify the elements of each neighborhood's unique character and develop strategies to protect them.	 Maintain and improve residential building compatibility standards. Make sure the subdivision code (flag lots) matches the regulation's intent. 		
2. Balance property owner and community desires to create a sense of place for neighborhoods.	Create design guidelines that address distinguishing characteristics such as scale, setbacks, and streetscapes.		
	Create neighborhood identity through signage and distinctive street furniture standards, street lighting, sidewalks, and landscaping.		
3. Consider adding new units to existing neighborhoods through accessory dwelling units (ADUs) and/or tiny	Revise the City code to address the number, locations, configurations, and development standards for ADUs.		
homes. (see page 3 for ADU definition)	Conduct a pilot program for ADUs in select locations to determine compatibility.		
4. Create mixed-use residential and neighborhood- commercial districts	Revise the City code to allow for neighborhood-scale mixed use districts.		
in appropriate areas of the City that complement well established neighborhoods located nearby.	Implement a 'retrofit strategy' to improve and better utilize existing buildings.		
	Pursue Community Development Block Grants or Tax Increment Financing for facade improvements. (see page 6 for definitions)		
	Revise the City code and public works standards to make it easier to build compact, mixed-use developments with complete streets (streets that provide for vehicular, pedestrian, and bicycle transportation).		
5. Identify barriers and incentives to encourage a variety of living options (condos row homes) for all income	Encourage mid-scale, mid-priced housing types in transition areas between single-family neighborhoods and higher-density target development areas.		

Design and development incentives for the inclusion

of affordable housing.

HOUL?



(condos, row homes) for all income

levels.

1. Where are the unique neighborhood areas? What makes them unique? Outline them on the attached map and describe them here.
2. Would you support the inclusion of Accessory Dwelling Units and/or tiny homes in Millcreek?
3. Where would mixed-uses (residential mixed with retail or office) be beneficial and appropriate? Outline them on the attached map and describe them here.
4. Comments:

Enhanced Culture

WHAT WE'VE HEARD...

- That Millcreek's diverse culture is an asset that should be celebrated.
- That community events are a contributing factor to Millcreek's quality-of-life.
- That arts and education are essential components of a complete community.



What can we do?

HOW?

1. Attract cultural amenities such as museums, performance venues, galleries, interpretive trails, etc.	 Understand the variables and decision-making of galleries and arts venues with regard to locations. Explore potential incentives to locate in Millcreek. Use existing venues to obtain traveling shows from SLC arts and music organizations. 		
2. Support culture and heritage festivals, including Venture Out.	 Identify venues for cultural and heritage festivals and events. Incorporate event planning functions into City administration. 		
3. Encourage an entertainment district within the City.	 Identify potential locations for an entertainment district. Develop regulations that allow for a variety of uses in a district, with emphasis on building scale and pedestrian connections to encourage street life. 		
4. Enhance community pride through celebration of Millcreek's social events.	 Investigate new ways to provide consistent messaging including apps, kiosks, and interactive art. Equally distribute events throughout the City. 		
5. Encourage a more equal distribution of schools, or additional charter schools in Millcreek.	Partner with Granite School District and current and proposed private schools and preschools.		
6. Support after school programs, nutrition programs, and other initiatives.	Support the Millcreek Promise Program.		



1. Where are ideal locations for an entertainment district within Millcreek? Outline them on the attached map and describe them here.
2. Where are ideal locations for a cultural district within Millcreek? Outline them on the attached map and describe them here.
3. How can we celebrate all of Millcreek's diverse cultures?
4. Comments:

Enhanced Connectivity: Walkability, Transit, & Roadway

WHAT WE'VE HEARD...

- That residents want the City to be more bikeable and mass transit friendly.
- · Residents would like greater walking accessibility throughout the City.
- That key corridors should be visually and functionally enhanced.



What can we do?

HOW?

1. Actively plan for bus rapid transit, light rail, and/or a streetcar on key corridors.	Accommodate future transit expansion through adoption of street standards that can accommodate transit.		
2. Begin to implement complete streets (where appropriate), designed to equally prioritize walking, biking, and driving when updating the street network. (see page 5 for Complete Streets definition)	 Revise street cross sections to achieve desired results. Consider regulating traffic flow with roundabouts at key intersections, and construct protected bus shelters to shield transit riders from the wind, rain, and snow. Improve pedestrian and bicycle access to parts of the City that are separated by I-15 and I-215. 		
3. Improve the visual image of the community by enhancing the look and feel of major corridors and protecting scenic viewsheds.	 Identify important corridors and viewsheds. Explore the use of special taxing districts or CRAs to generate funding for corridor enhancements.(CRA definition on page 6) Evaluate current codes for opportunities to improve corridors and viewsheds. 		
4. Connect currently segmented sidewalks in priority locations (to schools and activity centers) to create a seamless system of pedestrian paths.	 Utilize the 2015 Walk Millcreek Manual as a source for priority sidewalk connections. Investigate Safe Routes to School as a potential funding source. 		
5. Improve streetscape aesthetics on major roadways by incorporating decorative paving, street trees, landscaped medians, under-grounding utilities, pedestrian and vehicular lighting, and street furnishings infrastructure.	 Create Street Lighting Plan. Streetscape Improvement Plan. Street Tree Plan. 		



1. Where would be the best location for a transit line extension (Bus Rapid Transit, streetcar, etc.) in Millcreek? Outline them on the attached map and describe them here.
2. What types of elements should be used to improve the streetscape (medians, wider sidewalks, planters, benches, trees, etc.)? Also describe what streets these improvements would be most needed.
3. Should we limit development to protect views of Mt. Olympus?
4. Should there be stricter guidelines for signs along the 3300 South, 3900 South, and 4500 South corridors?
5. Comments?

Enhanced Connectivity: Bikability

WHAT WE'VE HEARD...

- · Millcreek needs more bike lanes.
- · Biking along major streets isn't safe.
- People would bike more if it were more accessible to do so.



What can we do?

HOW?

1. Begin to implement complete streets (where appropriate), designed to equally prioritize walking, biking, and driving when updating the street network.	 Revise street cross sections to achieve desired results. Consider regulating traffic flow with roundabouts at key intersections, and construct protected bus shelters to shield transit riders from the wind, rain, and snow. Improve pedestrian and bicycle access to parts of the City that are separated by I-15 and I-215. 		
2. Increase bicycle and pedestrian access between parks and key destinations (town center, library, schools).	 Build east-west bike routes connecting Wasatch Boulevard to the Jordan River Trail and north-south to the PRATT trail. Create a bike route plan and map. Consider north- south bike routes that tie into the Salt Lake City, Holladay, Murray, and South Salt Lake bike routes. 		
3. Consider alternative modes of transportation such as electric bikes, Uber, carpool lots, dedicated bike infrastructure, bike shares, or taxis.	 Research the feasibility of a GREENbike system connecting activity centers to other destinations. Ensure bike infrastructure is included and considered in new building. 		



1. Are we willing to trade parking or travel lanes for designated bicycle lanes? If so, where?
2. Are there specific high-need bicycle connections that we are missing?
3. Which of the identified bike routes on the attached map would you most like to see be built in Millcreek?
4. Where would you place future GREENbike rental stations within Millcreek? Outline locations on the map and describe them here.
5. Comments:

Outdoor Lifestyle

WHAT WE'VE HEARD...

- Access to parks and recreation features is not equitably distributed throughout the City.
- Active and healthy lifestyles are important to Millcreek residents.

Missingly heads phosp by the heads of the he Check

What can we do?	How?	Wip	Hop	Om.
1. Continue to encourage a culture of both active and passive recreation by increasing open space acreage.	 Identify and map locations of potential access and impediments. Look for available properties in fault study areas and along fault lines. 			
2. Create a new park along the Jordan River Parkway.	Work with Jordan River Commission, Seven Canyons Trust, South Salt Lake City, and other partners.			
3. Optimize access to the foothill trails, Grandeur Peak, Mill Creek Canyon, and Neff's Canyon.	 Trailhead parking improvements. Active transportation access improvements. Increase trail connections within and to the canyons. Coordinate with Salt Lake County and the Forest Service to explore opportunities for expanding the foothill trail system. 			
4. Encourage pocket parks (parks under 3 acres) in under-served areas.	Review standards for proximity and service areas for pocket parks.			
5. Develop urban trails throughout the City.	Identify existing and potential future urban trails.			
6. Build a public swimming pool and/or splash pad.	• Tie to Town Center, Urban Center, or Villages Centers (as outlined in Vibrant Gathering Places section).			
7. Expand access to open spaces and recreation facilities.	 Partner with Granite School District to facilitate public access to school open space and recreation amenities. Purchase the Millcreek Activity Center property from Granite School District to ensure that the land remains in recreational use. 			

Explore opportunities to expand access to Mill Creek and

Big Cottonwood Creek through discussions with canal

companies, landowners, and other stakeholders.

8. Expand access to Mill Creek and

Big Cottonwood Creek.

1. Are Millcreek residents willing to allocate more general funds to the City's parks and recreational amenities?
2. Where are new parks needed? Mark on the attached map and describe here.
3. Would you support a new park along the Jordan River? What amenities should be included at the park?
4. Where are good locations for urban trails?
5. Comments:

Health & Sustainability

WHAT WE'VE HEARD...

- Several parts of the City do not have adequate access to healthy food.
- Conservation and health initiatives are important to the identity of Millcreek.



What can we do?

HOW?

Promote community gardens	Partner with New Roots and other organizations to promote local food production.		
and local food production to ensure access to nutritious, affordable, safe, and culturally-diverse food for	Identify potential locations for community gardens.		
an active, healthy life.	Update zoning regulations.		
	Update amenities requirements for multifamily to include community gardens.		
2. Connect currently segmented sidewalks within close proximities	Identify walkability impediments.		
to grocery stores to allow pedestrians easier food access.	Evaluate tools for funding such as Community Reinvestment Areas or special taxing districts to make sidewalk improvements. (see page 6 for CRA definition)		
2. Ductant land air munitur bu	Identify potential locations for car charging stations.		
3. Protect local air quality by promoting EV car charging stations throughout the City.	Seek funding support from public agencies, vehicle vendors, non-profits, etc. or as a potential development incentive.		
4. Increase green space throughout the City to give more residents opportunities to enjoy nature.	Acquire open spaces through bonding, conservation easements, tax districts, impact fees, etc.		
5. Create a dark sky lighting policy.	Ordinance amendment.		
6. Encourage new developments to include "green" building standards, such as green roofs and/or solar panels.	Ordinance amendment.		
7. Promote and implement community emergency preparedness and safety plans and programs.	Ordinance amendment.		
8. Study areas for an additional fire station.	Work with the Unified Fire Department to determine potential sites.		



1. Where is the greatest need and potential for community gardens? Identify locations on the attached map and describe them here.
2. What are the City's priority open spaces to preserve?
3. What other ways can Millcreek become more sustainable?
4. Comments:

Vibrant Gathering Places

WHAT WE'VE HEARD...

- Focus on new public gathering areas and entertainment options.
- · Create amenities in each area of the City.
- Focus on city-wide placemaking and branding.

Check one! Weeks weeks which weeks we have tools eas,

What can we do?

Invest in a Town Center at The Wedge (Brickyard/City Hall area). See Vibrant Gathering Places map on page 30 for general boundary. Invest in the Main Street/Meadowbrook area	 Create zoning and incentives to assist developers in fulfilling the vision for town and neighborhood centers. Evaluate tools such as Community Reinvestment Areas, Redevelopment Areas, special districts, and others to support development. (see page 6 for definitions) Create zoning and incentives to assist 		
as an urban center.	developers in fulfilling the vision for a town center. Evaluate tools such as Community Reinvestment Areas, Redevelopment Areas, special districts, and others to support development.		
3. Invest in the 3300 South/2300 East, Olympus Hills, and 4500 South/Murray-Holladay Road areas as village centers that provide amenities for residents and nearby neighborhoods.	 Create zoning and incentives to assist developers in fulfilling the vision for each center. Evaluate tools such as Community Reinvestment Areas, Redevelopment Areas, special districts, and others to support development. Implement a strip mall redevelopment strategy. 		
4. Realign Wasatch Boulevard west of the former UDOT property and adjacent to I-215 to build upon and enhance the Olympus Hills Shopping Center and future village center.	Create a Olympus Hills Village Center Plan and coordinate with UDOT, UTA, property owners, and stakeholders on feasibility of road realignment.		
5. Establish a place for food trucks to provide additional food options and entertainment for residents.	Look at adding food trucks to activity centers as part of a town/neighborhood center.		
6. Create design guidelines for development in gateways into Millcreek to encourage the preservation of local landmarks and scenic views; create higher quality gateway signage; and beautify key corridors.	 Evaluate existing sign code and design standards/guidelines. Develop appropriate design guidelines for commercial development and each potential center. 		
7. Encourage a commitment to the adaptive reuse of vacant buildings from a prior form of use to a new form (i.e. school to commercial area).	Evaluate current historic preservation standards.		

HOUL?



Use the Visual Preference Survey to add your thoughts about desired land uses at each of the identified centers.

Should there be economic incentives for large commercial redevelopments?
2. Do you support guidelines for signage around gateways and entryways? Should we have higher design standards at our gateways?
3. What areas and buildings should be encouraged for adaptive reuse (reusing an old site or building for a purpose other than which it was built or designed for, such as a school to a commercial center)?
4. Comments:

Thriving Economy

WHAT WE'VE HEARD...

- · Support local and new businesses.
- Redevelop strip mall properties.
- Encourage employment types that foster creativity and encourage retention of talent.



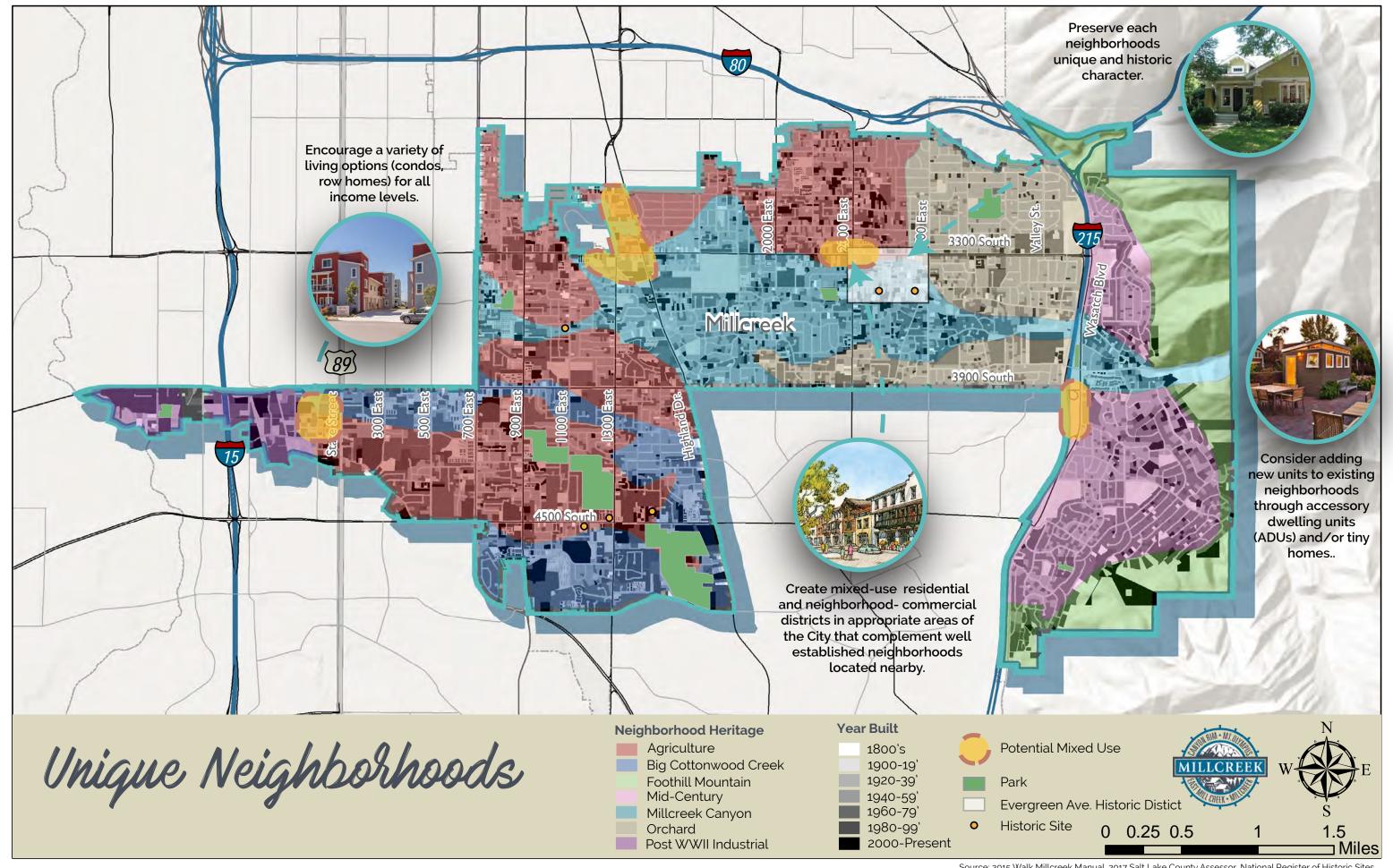
What can we do?

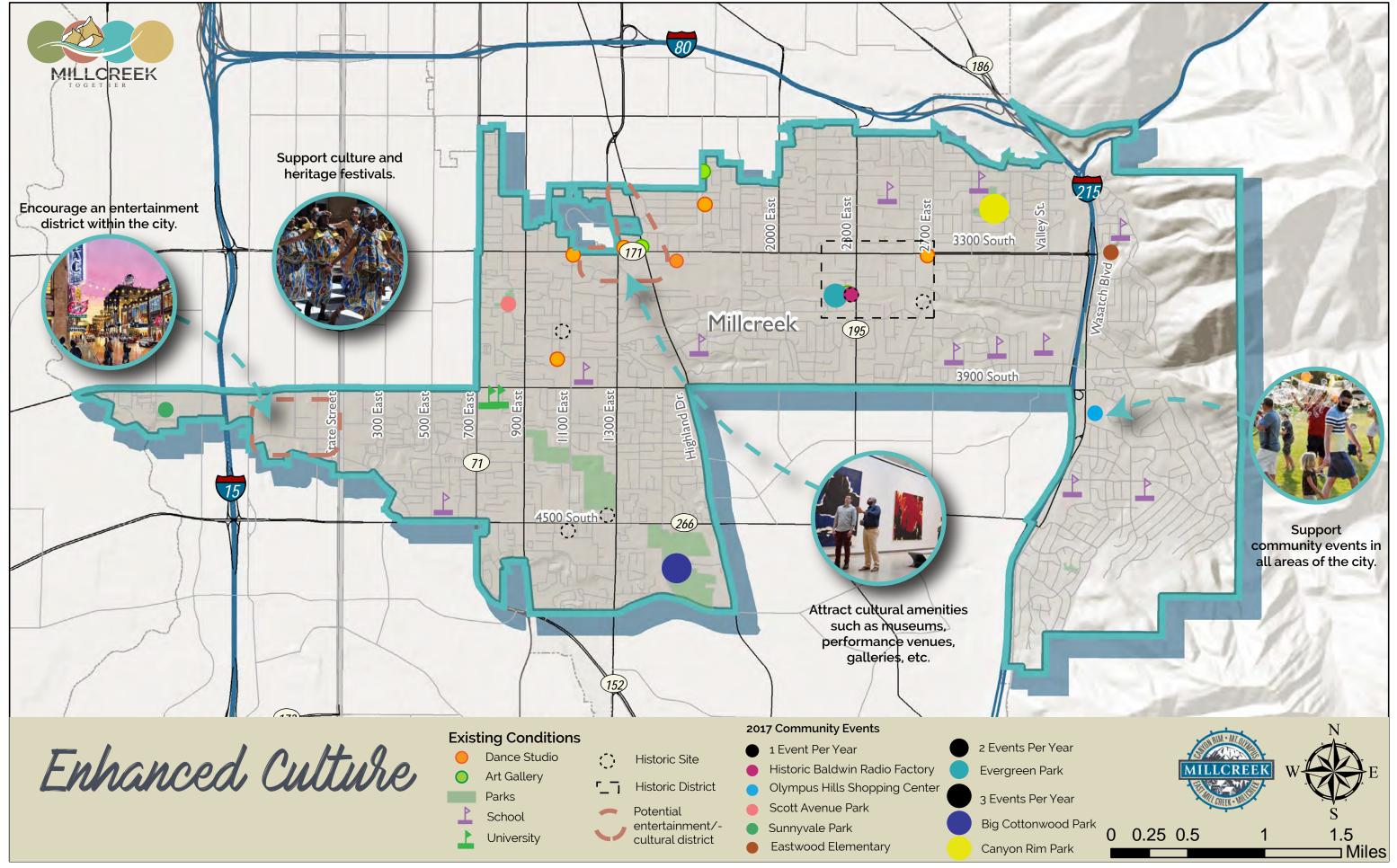
1. Adopt a clear and strategic economic development program that supports small businesses and connects jobs and training opportunities to where they are needed. 2. Promote infill development and the redevelopment of underutilized buildings and strip commercial that incorporates public spaces. 3. Consider impact fees to increase new public investments in streets, infrastructure, and public spaces in order to keep pace with new development and foster redevelopment. 4. Foster a culture of creativity and entrepreneurship with a variety of incubator space, live-work units, and shared workspaces. 5. Promote new and retain existing local businesses. 5. Promote new and retain existing local businesses. 6. Consider city-provided fiber optic infrastructure to support economic development. • Prepare an Economic Development Plan for Millcreek. 6. Consider city-provided fiber optic infrastructure to support economic development to support needed. 9. Promote new and retain existing local businesses. • Promote new and retain existing local businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Create a Telecommunications Master Plan to address funding and implementation. Typical methods to finance capital infrastructure projects, such as a fiber optic network, are: general obligation bonds, revenue bonds and property tax funded utilities.				
redevelopment of underutilized buildings and strip commercial that incorporates public spaces. 1. Check the zoning code for adequate buffers between land use intensities. 2. Check the zoning code for adequate buffers between land use intensities. 3. Consider impact fees to increase new public investments in streets, infrastructure, and public spaces in order to keep pace with new development and foster redevelopment. 4. Foster a culture of creativity and entrepreneurship with a variety of incubator space, live-work units, and shared workspaces. 5. Promote new and retain existing local businesses. 5. Promote new and retain existing local businesses. 6. Consider city-provided fiber optic infrastructure to support economic development. consider city-provided fiber optic infrastructure to support economic development. consider city-provided fiber optic infrastructure to support economic development. consider city-provided fiber optic infrastructure to support economic development, etc. consider city-provided fiber optic infrastructure to support economic development, etc. consider city-provided fiber optic infrastructure to support economic development, etc. consider city-provided fiber optic infrastructure to support economic development, etc. consider city-provided fiber optic infrastructure to support economic development, etc.	development program that supports small businesses and connects jobs and training			
new public investments in streets, infrastructure, and public spaces in order to keep pace with new development and foster redevelopment. 4. Foster a culture of creativity and entrepreneurship with a variety of incubator space, live-work units, and shared workspaces. 5. Promote new and retain existing local businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Support curb appeal grants, creating a function with economic development to cater to small development, etc. 6. Consider city-provided fiber optic infrastructure to support economic development. • Create a Telecommunications Master Plan to address funding and implementation. Typical methods to finance capital infrastructure projects, such as a fiber optic network, are: general obligation bonds, revenue bonds and property tax funded	redevelopment of underutilized buildings and strip commercial that incorporates	to fund and maintain redevelopment areas. • Check the zoning code for adequate buffers between		
entrepreneurship with a variety of incubator space, live-work units, and shared workspaces. 5. Promote new and retain existing local businesses. • Evaluate City codes for impediments to expansion and ongoing viability of existing businesses. • Support curb appeal grants, creating a function with economic development to cater to small development, etc. 6. Consider city-provided fiber optic infrastructure to support economic development. • Create a Telecommunications Master Plan to address funding and implementation. Typical methods to finance capital infrastructure projects, such as a fiber optic network, are: general obligation bonds, revenue bonds and property tax funded	new public investments in streets, infrastructure, and public spaces in order to keep pace with new development and	impact fees could support needed infrastructure.		
businesses. and ongoing viability of existing businesses. • Support curb appeal grants, creating a function with economic development to cater to small development, etc. 6. Consider city-provided fiber optic infrastructure to support economic development. • Create a Telecommunications Master Plan to address funding and implementation. Typical methods to finance capital infrastructure projects, such as a fiber optic network, are: general obligation bonds, revenue bonds and property tax funded	entrepreneurship with a variety of incubator space, live-work units, and			
infrastructure to support economic development. address funding and implementation. Typical methods to finance capital infrastructure projects, such as a fiber optic network, are: general obligation bonds, revenue bonds and property tax funded		 and ongoing viability of existing businesses. Support curb appeal grants, creating a function with economic development to cater to small 		
	infrastructure to support economic	address funding and implementation. Typical methods to finance capital infrastructure projects, such as a fiber optic network, are: general obligation bonds, revenue bonds and property tax funded		

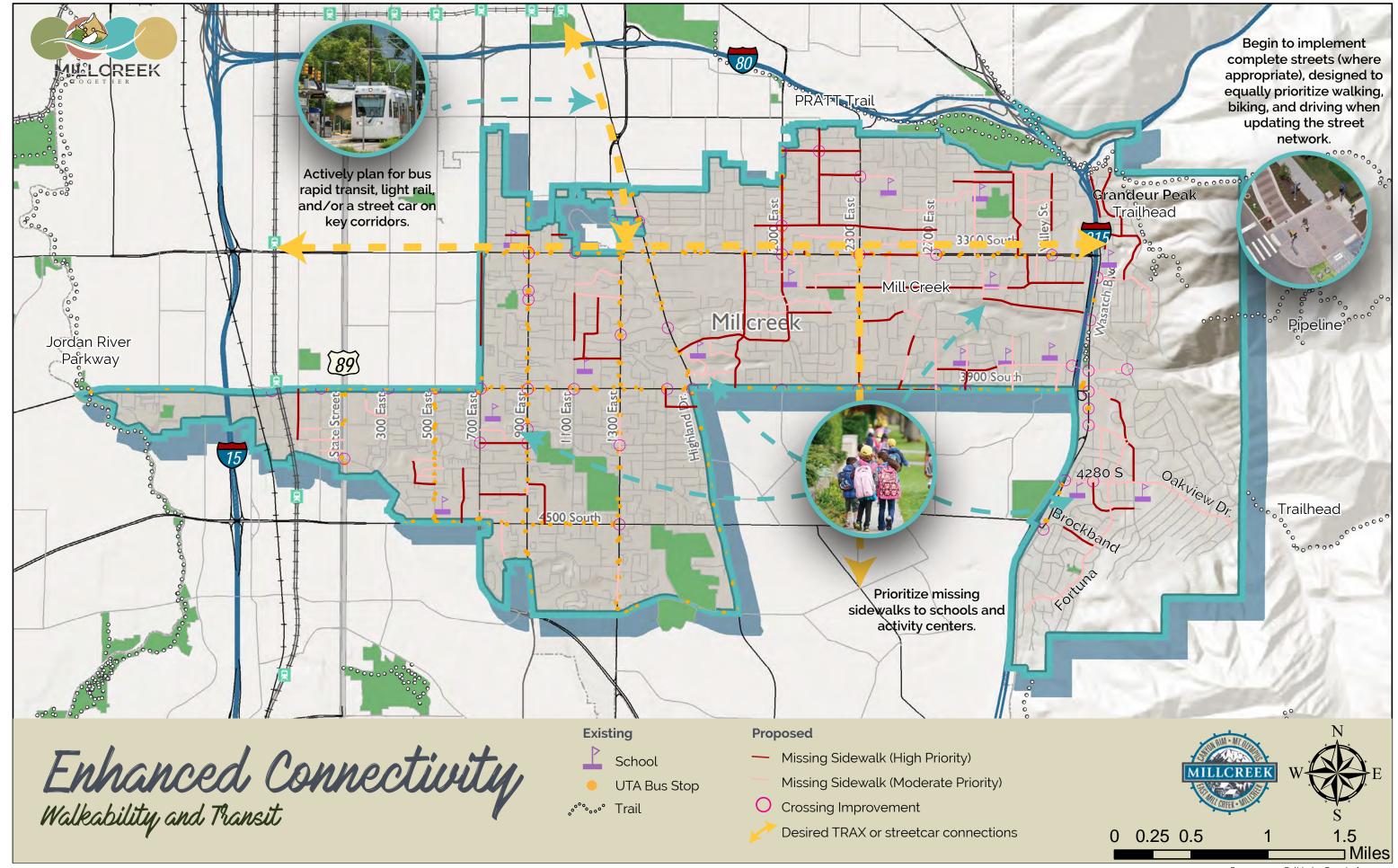
HALL?

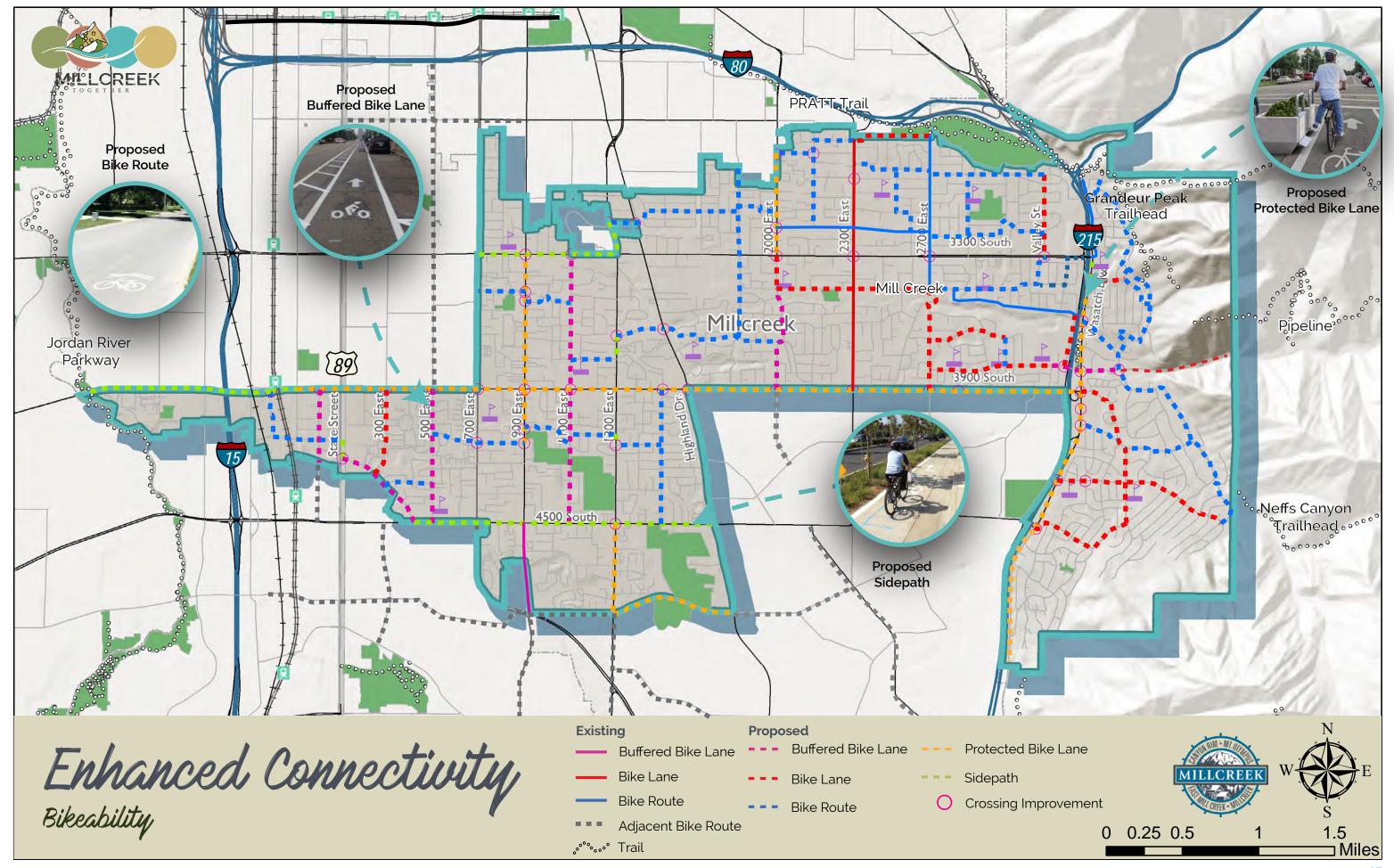


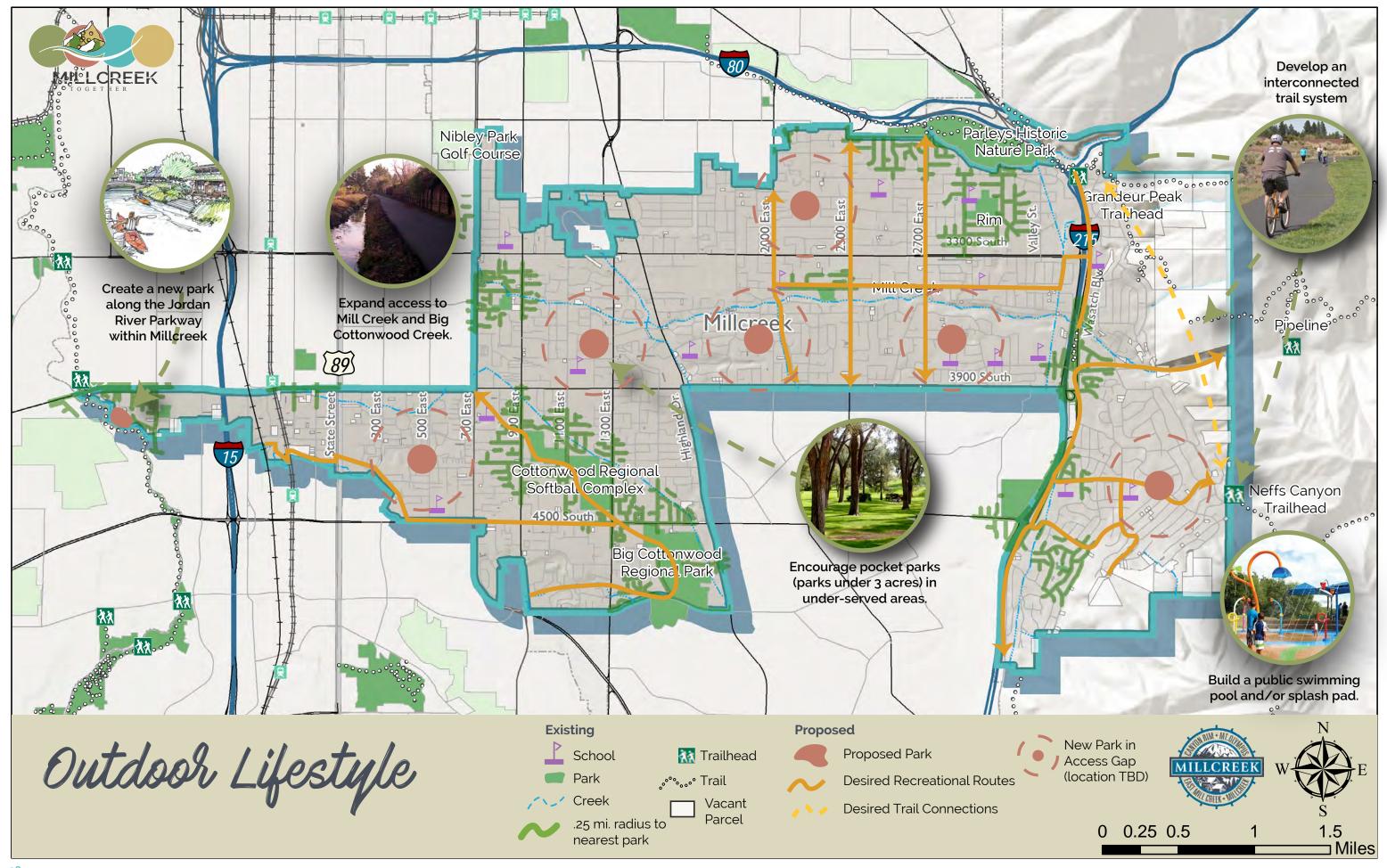
1. Should the City consider providing fiber optic infrastructure? Would you be willing to support a revenue bond or general obligation bond repaid through citywide taxes and revenues) to finance the network?
2. What types of businesses should we focus on recruiting and retaining?
3. What types of tools should be used to encourage small businesses (industry organization, startup network, small business loans, etc.)?
4. Comments:















Source: 2017 Salt Lake County Assessor